

CONTINUING PROFESSIONAL DEVELOPMENT PROGRAM 2021

FOR THE CUSTOMS CLEARING AND FREIGHT FORWARDING **INDUSTRY IN UGANDA**

This initiative is sponsored by:



Growing Prosperity Through Trade

In partnership with:





Uganda Revenue Authority DEVELOPING UGANDA TOGETHER



COURSE	DATE
Warehouse Management essentials and trends	7 th January, 2021
Fundamentals of tariff classifications	12 th January 2021
Client Relationship management for operational staff in the CC&FF industry	18 th January 2021
Enhancing Health and safety in the warehouse/ICD	21st January 2021
Single Customs Territory: From concept to implementation	29 th January 2021
Introduction to Urban Freight Distribution	2 nd February 2021
Technical tips for understanding the INCOTERMS – 2020 rules	12th February 2021
Corporate governance: Key lessons for CEOs and Directors	26 th February 2021
Step by step guidance on completing Customs declarations	5 th March 2020
Conventions and Regulations in Freight Forwarding	12 th March 2021
Leveraging the Single window for trade facilitation	30 th March 2021
Understanding the WTO Trade Facilitation Agreement	13 th April 2021
Marketing a CC&FF Company: Strategies, tips and tricks	22 nd April 2021
Basic guide to international haulage	30 th April 2021
Mastering Customs classification under the harmonized tariff schedule	7 th May 2021
Warehouse Management: essentials and trends	12 th May 2021
Supply Chain Management Fundamentals	28 th May 2021
Fundamentals of Tariff Classifications	11 th June 2021
E- Commerce: How to reshape your business strategy	22 nd June 2021
Company management essentials	29 th June 2021
Personal branding for the CC&FF Company	6 th July 2021
An introduction to Urban Freight Distribution	13 th July 2021
Enhancing Health and safety in the warehouse/ICD	29 th July 2021
Understanding Marine Insurance	12 th August 2021
Step by step guidance on completing Customs Declarations	24 th August 2021
Future of Logistics	31st August 2021
Why your company should adopt Green Logistics: Insights and Benefits	8 th September 2021
Risk Management is the new normal	17 th September 2021
Marketing a CC&FF Company: Strategies, tips and tricks	30 th September 2021
Leadership Skills: Getting results from diversity	8 th October 2021
Corporate Governance: Key lessons for CEOs and Directors	20 th October 2021
Basic Guide to International Haulage	29 th October 2021
Risk Management is the new normal	12 th November 2021







BACKGROUND

FEAFFA and the National Curriculum Implementation Committee (NCIC) Uganda have introduced the Continuing Professional Development (CPD) Program as a process of continuously developing competence and expertise in the Customs Clearing and Freight Forwarding (CC&FF) industry.

In the CC&FF industry in Uganda, the Program will maintain professionalism, improve industry standards and in the process safeguard the consumer. The CPD points program is applicable to members of the customs clearing and freight forwarding industry. The program which covers both customs and the freight forwarding field, will through CPD units attained by the employees of a company, be an added advantage as a requirement for licensingCustoms clearing and freight forwarding firms.

The customs clearing and freight forwarding (CC&FF) industry has come a long way towards the enhancement of its service delivery through the professionalism of its members. Since the implementation of the East African Freight Forwarding Practicing Certificate (EACFFPC) in Uganda in 2007, the program has had over one thousand six hundred graduates who are currently practicing in the clearing and freight forwarding field. Since their completion of the certificate program, most of these have not had any refresher training to keep them abreast of the various changes in the customs functions. This greatly impacts on the type of service they deliver as it may soon become contrary to the current customs practices.

The CC&FF CPD Program will be a structured learning program where one will be able to track and document the skills, knowledge and experience which members of the CC & FF industry gain both formally and informally as they work, beyond any foundational training, in this case the EACFFPC program.

The CPD is an extension of the initial development process that leads a member to qualify as a professional. After qualification, a member is expected to continue with personal development and refine their professional knowledge, professional skills, values, ethics and attitudes so as to meet the demands of their professional activities and responsibilities.

The CPD Points program seeks to ensure the relevance of the CC&FF industry members as they continuously seek to remain competent in their profession. Instituting the CPD Points program in the CC & FF industry in Uganda will ensure that members will be continuously in charge of their development throughout their career.

Through CPD, NCIC will ensure that members improve, maintain, and broaden their professional knowledge, skills and values, ethics and attitudes throughout their professional lives. **Members who do not comply shall not be published in the EACFFPC magazine.**

In addition to the list of programs carefully selected each year in the <u>annual calendar</u>, NCIC will also provide <u>customized training</u> based on requests from companies, trainings designed to suit the needs of those institutions. NCIC will also organize learning field study tours to other regional institutions for the opportunity of members to observe and interact first-hand with best practice in the selected institutions. The field study tours will combine visits to institutions with classroom discussions as well as action-planning sessions to reflect and create a plan for the application of some of the relevant practices drawn from the visits. Previous activities have included training and tour programs to Entebbe Airport, Kenya Airways Cargo Centre, the Mombasa Port, etc.







OBJECTIVES OF THE PROGRAM

- 1. Circumvent the issues arising from questionable competence levels among the industry players
- 2. Establish a mechanism through which industry players can be continuously updated
- 3. Become one of the minimum qualifications/prerequisites for registration as a customs agent and a freight forwarder in Uganda
- **4.** To professionalize the CC&FF industry through the provision of a platform for the industry members to continuously seek for and keep themselves in the know of the changing practices in their field of practice
- 5. Define the continuous development process for the industry members as they seek to remain relevant and competitive in their field of practice.
- 6. Regulate the customs clearing and freight forwarding (CC&FF) industry in Uganda through a monitored qualitative training process that leads to the attainment of CPD hours annually

TARGET GROUP

- Customs Clearing Agents
- Freight Forwarders
- Warehouse Operators (including Internal Container Depots and bonded warehouses)
- Transporters
- Business owners (Importers and Exporters)
- Distributors

CONTINUING PROFESSIONAL DEVELOPMENT HOURS

The minimum CPD hours shall be totaling to 30 (thirty) hours accumulated annually. These will include structured (NCIC CPD's) and unstructured (others) CPD's. Out of the 30 hours of structured CPD, at least 20 hours shall be accumulated from the NCIC CPD programs. At the end of each program, a certificate of attendance will be issued to the participants.

Activities and their rating:

No	CPD Activity	Rating	
1 Accredited Seminars & Wo	Accredited Comingre St Workshops	Assessed	10
	Accredited Seminars O Workshops	Non- assessed	05
2	Online Learning		10
3	International/ Regional/ NationalLogistics and transport Conferences		15
4	Lecturing/mentoring		15







No	CPD Activity	Rating		
	Career advancement through personal	PGD, Masters or Doctorate	05	
5	training	C&F Professional courses	15	
6	Writing articles for Publications		10	
7	Materials Development and Research		15	
8	Accredited Social and Professional Networking events	Professional events e.g. CEO forum, Master class, Strategic plan retreats, Social events e.g. Sports Gala, AGM Dinner	10	

QUALITY OF CPD

The CPD activity and outcome must be relevant, verifiable and measurable. CPD should help members develop and maintain capabilities that can enable them to perform competently in their professional services. The CPD should ensure that the members, clients or employers receive value of competent professional services, based on current developments in practice, legislation and techniques.

RELEVANCE OF CPD

Members may attend different programs. It is necessary to identify the topics and hours spent on programs, which have relevance to their work. Only the relevant part of a training program will be accepted as CPD coverage.

COURSE DETAILS!

For each course we have identified knowledge resources that will enhance your skills to help you move to the next level of competency.









Warehouse Management Essentials & Trends

What will I learn? What key points will the training cover? By the end of the course, you will be able to: Warehouse Operational Principles The Agile Warehouse Compare the Traditional versus contemporary functions of The Floating Warehouses warehouses **Picking Methods** Properly Utilize Equipment and Barcodes, QR Codes and RFID Improve Safety and Security in the Warehouse Customs and other Regulations relating to Warehousing Improve Picking Frequency and Efficiency Dangerous Goods Storage: Lessons from the Port of Lebanon Utilize Technologies for Inventory and Warehouse Management Understand Legislation and



LOCATION: To be communicated

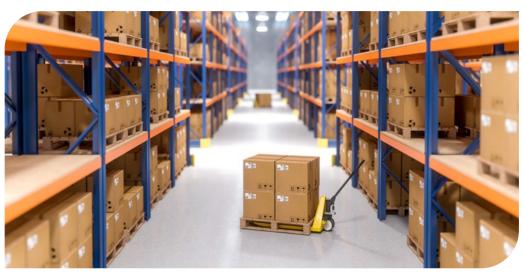
Regulations for Warehousing



DATES: 7th January, 2021 & 12th May, 2021



COST: UGX 200,000 per participant









Client Relationship Management for Operational Staff in the CC&FF industry

What will I learn?

By the end of the course, you will be able to:

- Understand the importance of developing sustainable customer relationshipsin a business.
- Gain more knowledge in handling customers and develop skills that will create and provide customers with value.

What key points will the training cover?

- Generating Leads and Converting Leads in Customers
- Converting New customers into Loyal Customers
- Client Feed Back, Support and Complaint Resolution
- Types of Clients and How to Deal with them (Client Intimacy)
- Client Relationship Management Software



LOCATION: To be communicated



DATES: 18th January 2021



COST: UGX 200,000 per participant









Fundamentals of Tariff Classification

What will I learn? What key points will the training cover? By the end of the course, you will be able to: Historical Background General Interpretative Rules Differentiate Between Customs Valuation and Tariff Classification Implications of wrong/misclassification Classify goods in accordance with the Tariff Classification of common imports harmonized description of goods and and exports coding systems (HS Code) Determine whether goods are subject to quotas, restraints, embargoes, or other restrictions



LOCATION: To be communicated



DATES: 12th January 2021 & 11th June 2021



COST: UGX 200,000 per participant









Enhancing Health and Safety in the Warehouse/ICD

What will I learn? What key points will the training cover? By the end of the course, Workplace safety procedures and instructions including: you will be able to: • Systems and equipment • Routine work operations Gain a solid • Personal protective equipment (PPE) understanding of • Reporting incidents and injuries the fundamental Emergency procedures including those for fires and concepts of workplace health and incidents safety Commonly used hazard signs and safety symbols Duty holder responsibilities, as specified in WHS Acts, regulations, and codes of practice, of: Self and fellow workers Persons conducting businesses or undertakings (PCBUs) Officers • Others in the workplace Difference between hazards and risks WHS hazards that may be present in the workplace, the harm they can cause and how this harm occurs Process of hazard identification and risk reduction Risk Rating and Mapping



LOCATION: To be communicated



DATES: 21st January 2021 & 29th July 2021



COST: UGX 200,000 per participant









Single Customs Territory: From Concept to Implementation

What will I learn? By the end of the course, you will be able to:

Know the new Clearance Procedures of

• The impact of the SCT on customs clearance time

goods under the SCT

What key points will the training cover?

- Back ground
- Achievements of EAC CU
- Overview of the Current Clearance Process
- Guiding principles of the SCT processes
- New Clearance process under SCT (Maritime &Intra-Region trade)
- SCT phased implemenation
- Benefits of the SCT to Businesses in the EA region
- Implementation Challenges of the SCT
- Expectations



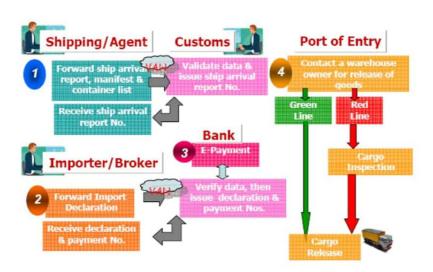
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DATES: January 29, 2021



COST: UGX 200,000 per participant









Introduction to Humanitarian Logistics

What will I learn?

By the end of the course, you will be able to:

- Humanitarian Logistics basics
- Import/Export Procedures
- Cluster Forms and coordination
- Transport and Fleet Planning

What key points will the training cover?

- Sourcing, procurement, warehousing, cash in aid
- Customs Clearance for Humanitarian Goods (Procedures and Challenges)
- Pre and post disaster transport planning / (security planning)
- Case studies: IRC, WFP, UNHCR



LOCATION: Online



DATES: February 2, 2021



COST: UGX 200,000 per participant









Technical Tips for Understanding the INCOTERM 2020 Rules

What will I learn? What key points will the training cover? By the end of the course, Definition of INCOTERMS and their use in international you will be able to: trade Application of INCOTERMS rules in shipping contracts Understand INCOTERMS as a vital Overview of INCOTERMS 2020 part of International Understanding the terms: EX Works, FCA, FAS, FOB, CFR, Trade CIF, CPT, CIP, DAP, DPU, DDP. Know which tasks. INCOTERMS for containerized cargo and noncosts and risks are containerized cargo associated with the buyer and the seller. Implied INCOTERMS Common Mistakes when using INCOTERMS ICC INCOTERMS APP



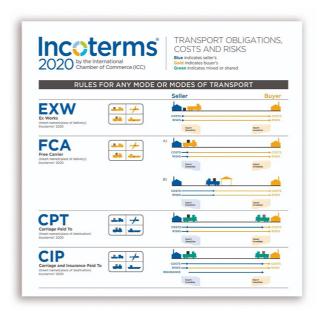
LOCATION: To be communicated



DATES: 12th February 2021



COST: UGX 200,000 per participant









Corporate Governance: Key Lessons for CEOs and Directors

What will I learn?

By the end of the course, you will be able to:

 Know the skills and competencies required to support and embed good Corporate Governance in your companies e.g. the principles of corporate governance in terms of values, ethics and organizational culture

What key points will the training cover?

- Introduction to corporate governance
- Shareholders and Shareholder Activism
- Boards of Directors
- International Corporate Governance
- Board and Management relationships
- How to deal with a powerful Board
- How to deal with a powerful CEO
- Roles of business founders
- Succession Planning



LOCATION: To be communicated



DATES: February 26, 2021 & October 20, 2021



COST: UGX 200,000 per participant









Step by Step Guidance on Completing Customs Declarations

What will I learn?

By the end of the course, you will be able to:

 Know what is required of you to complete customs declarations accurately and efficiently for both import and export of goods hence less likely to make mistakes, and in the process save yourself and your organization time and money

What key points will the training cover?

- Export and Import processes
- Valuation main methods and their application
- Classification determining the use of Commodity codes
- Customs Procedure Codes use of appropriate CPCs
- Prohibitions and restrictions export and import controls
- Customs simplified procedures explanation of procedures and benefits
- Penalties and how to avoid them
- Miss-declaration, Under Declaration



LOCATION: To be communicated



DATES: March 5, 2021 & August 24, 2021



COST: UGX 200,000 per participant

(Fee includes: Training logistics and Facilitator Fees)

Customs procedures





Importation, end consumption



Exportation



Outward processing



Inward processing



Temporary importation



Transit



Storage at customs warehouse / in free area







Conventions and Regulations in Freight Forwarding

What will I learn?

By the end of the course, you will be able to:

 Gain a thorough understanding of the conventions and regulations which govern international trade and transport.

What key points will the training cover?

- International Trade and the Sale of Goods Legal and Contractual Frameworks
- Standard Trade Terms
- Carriage of Goods by Sea
- Carriage of Goods by Road, Rail, Air and Multimodal Transportation
- Legal Aspects of International Trade Finance
- Resolution of Commercial Disputes- Commercial Litigation
- Resolution of Commercial Disputes Commercial Arbitration



LOCATION: To be communicated



DATES: March 12, 2021



COST: UGX 200,000 per participant

	Sea Hague (1924)	Sea Hague-Visby (1968)	Sea Hamburg Rules (1979)	Road CMR (1956)	Rail COTF- (CM) 1989 1989 version	Air Montreal Convention (1999)	UNCTADIOC Rules for Multimodal Transport Documents
Limits of liability for lost or damaged goods	£100 per package	2 SDR perkg or 666.67 SDR per package	2.5 SDR per kg or 835 SDR per package	8.33 SDR perkg	16.33 SDR per kg	17 SDR per kg	2 SDR perkg or 666.67 SDR per package
Limits of Liability for delayed Goods	No speci	ial provisions	2.5 x payable freight	No special provisions	10% of Freight up to maximum of 17 SDR for < 48hrs delay no proof required. 2 x freight for > 48hrs delay, proof required	Baggage delay- 1000 SDR per passenger Passenger delay - 4,150 SDR per passenger Freight delay – 17 SDR per kg	Not exceeding freight payable
Carrier's defences	Including: Nautic	defences cal fault, Fire, Peril of vice of goods Etc.	Carrier must prove he, his servants or agents, took reasonable measures to safeguard the cargo	Loss / damage, which could be attributed to: the shipper Inherent Vice Acts of God.	Loss / damage, which could be attributed to: the owner Inherent Vice Acts of God non-compliance with compulsory packing conditions, any	inherent Vice defective packing Acts of war Acts of public authority carried out in connection with the entry, exit or transit of the cargo,	Carrier must prove he, his servants or agents, took reasonable measures to safeguard the cargo and special defences for navigation fault, fire
Notification of damage	Same day for goods. Within 3 d	obvious damage to lays for latent damage	Next day for obvious damage to goods. Within 15 days for latent damage	Within 7 days for loss or damage. Within 21 days for delay	Within 7 days for loss or damage Within 30 days for delay	Within 7 days for checked baggage. Within 14 days for cargo. Within 21 days for delay	Within 6 days
Limitation of action	1 year f	rom delivery	2 years from delivery	1 year from delivery 3 years for wilful acts	1 year from delivery 2 years for willful acts 3 years for personal injury	2 years from delivery 3 years for personal injury	9 months







Leveraging the Single Window for Trade Facilitation

What will I learn?

By the end of the course, you will be able to:

- Explain the concept of a Single Window environment
- Recognize the advantages of Single Window implementation
- Build comprehensive knowledge of the multifaceted aspects of an automated processing environment for the clearance and release of goods, by applying sophisticated solutions

What key points will the training cover?

- Understand the Single Window environment and its implications for cross-border activities
- Technical aspects of a Single Window system,
- Supporting e-documents
- Integrated processing of Customs declarations



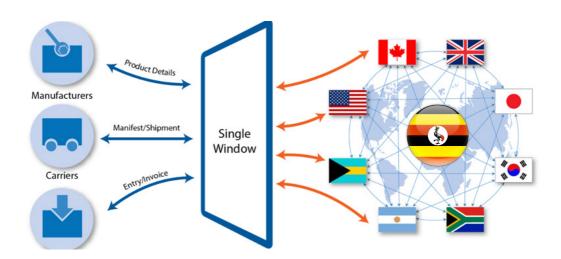
LOCATION: To be communicated



DATES: March 30, 2021



COST: UGX 200,000 per participant









Understanding the WTO Trade Facilitation Agreement

What will I learn?

By the end of the course, you will be able to:

 Participating enterprises and organizations will be equipped to successfully take advantage of the Trade Facilitation Agreement and contribute to the design, implementation and monitoring of trade facilitation reforms.

What key points will the training cover?

- The WTO Trade Facilitation Agreement (TFA)
- Overview of the TFA, rights and obligations
- Practical ways in which the private sector can support its implementation.



LOCATION: To be communicated



DATES: April 13, 2021



COST: UGX 200,000 per participant









Marketing a CC&FF Company: Strategies, Tips and Tricks

What will I learn?

By the end of the course, you will be able to:

 Have developed the ability to identify and/or create new markets for your products and/or services and create value for your business.

What key points will the training cover?

- Introduction to Marketing
- Developing a working sales and marketing plan
- Knowledge and comprehension of the competitive landscape.
- market research and seizing market opportunities
- Pricing Strategies
- Customer-centric communication skills
- Leveraging Digital and Social Media Platforms
- 3 things that every customer wants



LOCATION: To be communicated



DATES: April 22, 2021 & September 30, 2021



COST: UGX 200,000 per participant









Basic Guide to International Haulage

What will I learn?

By the end of the course, you will be able to:

- Provides a comprehensive grounding in all aspects of freight transport, and how they fit in to the broader logistics function.
- Gives an understanding of key transport systems and processes while introducing logistics management tools. All of this is placed in the context of global trade.

What key points will the training cover?

- Role of Transport in International Trade
- Transport Modes and Rates
- Key Documents
- International Transport Geography-Key Port, Airports, Canals, Sea Ways
- Evaluating Legal Aspects and Liabilities



LOCATION: To be communicated



DATES: April 30, 2021 & October 29, 2021



COST: UGX 200,000 per participant









Mastering Customs Classification Under the Harmonized Tariff Schedule

What will I learn?

By the end of the course, you will be able to:

- Learn how to properly classify Products
- Learn how to marshal necessary information to ensure classification is correct and remain correct
- How to create lasting compliance procedures
- Master legal classification concepts which apply to each classification exercise

What key points will the training cover?

- Classification structures and strategies
- Classification Shift methodologies
- Leading Classification Cases and Case Studies in the EA region
- Tariff Classification for Oil and Gas Products
- Best strategies to ensure compliance
- Classification and Reasonable care



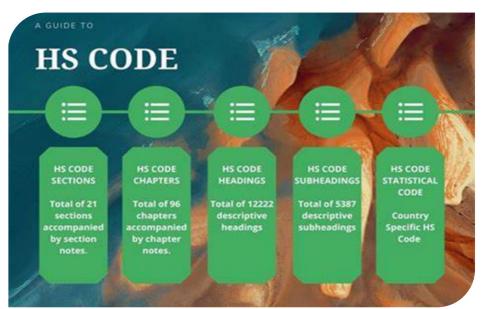
LOCATION: To be communicated



DATES: May 7, 2021



COST: UGX 200,000 per participant









Supply Chain Management Fundamentals

Is it right for me?

You will be learn how to develop and apply tools, approaches and techniques used in the design and operation of logistics systems and integrated supply chains.

What will I learn?	What key points will the training cover?
By the end of the course, you will be	Introduction to Supply Chain Management
 Coverdemand forecasting, Inventory Planning, Supply Chain Design and Risks. 	Demand Forecasting, Planning and Management
	Inventory Planning, Management and control
	Supply Chain Design
	Supply Chain Risks



LOCATION: To be communicated



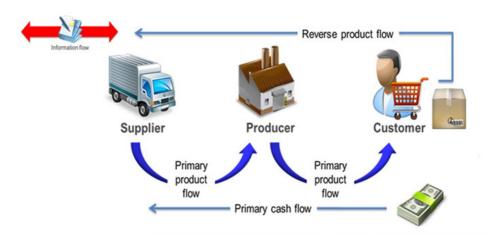
DATES: May 28, 2021



COST: UGX 200,000 per participant

(Fee includes: Training logistics and Facilitator Fees)

WHAT IS SUPPLY CHAIN MANAGEMENT?









E-Commerce: How to Re-Shape Your Business Strategy

What will I learn?

By the end of the course, you will be able to:

 Develop the skills necessary for developing and managing an e-business or e-commerce department of a larger business. It covers a range of topics that will ensure your career in e-business has a strong foundation.

What key points will the training cover?

- **Understanding e-Business** Learning the nature of e-business, its benefits, and how to start one.
- Planning e-Business How to search for opportunities and everything involved in setting up an e-business.
- Building e-Business Developing a website and choosing people to help you in this aspect.
- Protecting e-Business Preparing for risks that may affect your business.
- Managing e-Business Management, maintenance, and legal issues concerning your e-business.
- **Improving e-Business** Getting your business to another step.



LOCATION: To be communicated



DATES: June 22, 2021



COST: UGX 200,000 per participant









Company Management Essentials

What will I learn? What key points will the training cover? By the end of the course, you will be Business Planning and Goal Setting able to: Market Positioning and Growth Opportunities Highlight the vital skills needed Practical Legal Considerations to expand and manage your Marketing, Sales, and Conversion enterprise Financing and Funding • Make informed decisions about running your small business Financial Management for Growth Develop the practical know-how HR and People Management in order to drive growth. Future-Focus: Growth and Scaling



LOCATION: To be communicated



DATES: June 29, 2021



COST: UGX 200,000 per participant









Personal Branding for the CC&FF Company

What will I learn?

By the end of the course, you will be able to:

- Gain an understanding of the basic purpose, benefits, and responsibilities of branding, to begin the process of defining your values, gifts, and goals. Branding is a mix of how you present yourself and how others see you. It is important to be aware of how you are viewed.
- Ultimately receive help with long term sustainability in your business

What key points will the training cover?

- Introduction
- An Overview of Personal Branding
- Building your Brand's Infrastructure
- Establishing Your Brand's Digital Home: A Guide to Claiming Your Parts of the Web
- Creating your Brand's Maintenance Plan
- Define your image.
- Control your image.
- Understand how to sharpen your brand.
- Use social media appropriately.
- Manage your brand in a crisis.
- Develop a professional appearance.



LOCATION: To be communicated



DATES: July 6, 2021



COST: UGX 200,000 per participant









5 CPD HOURS CC&FF

An Introduction to Urban Freight Distribution

What will I learn? What key points will the training cover? This logistics training course:

- Provide an insight into the world of urban distribution, trainees will be equipped with skills and knowledge to be able to move goods efficiently through urban areas
- Distribution planning
- Distribution Strategies, Networks and Channels
- Last mile delivery
- Urban distribution Challenges and solutions
- Routing and Scheduling



LOCATION: To be communicated



DATES: 2nd February 2021 & 13th July 2021



COST: UGX 200,000 per participant









Understanding Marine Insurance

What will I learn?

By the end of the course, you will be able to:

 Have the essential knowledge and expertise required to build and enhance your understanding of the industry, including an examination of cargo insurance; Hull and Machinery insurance; and other policies and how they work in practice.

What key points will the training cover?

- Introduction to Marine Insurance
- Cargo Insurance
- Hull and Machinery (H&M) Insurance
- Additional Marine Insurance Coverage
- Protection and Indemnity Insurance (P&I)
- Reinsurance



LOCATION: To be communicated



DATES: August 12, 2021



COST: UGX 200,000 per participant









Future of Logistics

What will I learn?

This logistics training course:

- Know the emerging trends that will affect the future of logistics
- Address emerging technologies that are currently driving the future of supply chains
- Improve the safety and efficiency of today's transportation by employing environmentally friendly and sustainable methods.

What key points will the training cover?

- Emerging Technologies Shaping the Future of Logistics
- What's the Future of Logistics?
- Trends that are shaping the Future of Logistics
- Transportation at Digital Speed
- Smart Mobility: Shaping the Future of Logistics



LOCATION: To be communicated



DATES: August 31, 2021



COST: UGX 200,000 per participant









Why Your Company Should Adopt Green Logistics: **Insights and Benefits**

What will I learn?

By the end of the course, you will be able to:

Co-ordinate the movement of products through the supply chain in a way that meets customer requirements at minimum cost. In the past this cost has been defined in purely monetary terms. As concern for the environment rises, companies must take more account of the external costs of logistics associated mainly with climate change, air pollution, noise, vibration and accidents.

What key points will the training cover?

- Environmental Sustainability: A new priority for Logistics Managers
- Carbon Auditing of Companies, Supply Chains and **Products**
- Evaluating and internalizing the environmental costs of logistics
- Restructuring road freight networks within supply chains
- Transferring freight to 'greener' transport modes
- Development of greener vehicles, aircraft and ships
- Reducing the environmental impact of warehousing
- Opportunities for improving vehicle utilization
- Optimizing the routing of vehicles
- Increasing fuel efficiency in the road freight sector
- Reverse logistics for the management of waste
- Sustainability strategies for city logistics
- Benefits and costs of switching to alternative fuels
 - The role of Government in promoting Green Logistics



LOCATION: To be communicated



DATES: September 8, 2021



COST: UGX 200,000 per participant









Risk Management is the New Normal

What will I learn? What key points will the training cover? This logistics training course: What is Risk Management? Introduction to Operational Risk Management Identify perils and hazards and improve your skills in managing **Exploring Risk** risk. Risk management is Risk Management Processes essential for the success of every Insurance for Risk business as it helps identify, assess, and manage financial **Insurance Operations** problems at every turn. Insurance Contracts Know why there is a need for risk Property and Global Risk management tools Liability Know the main steps of risk Life Cycle Risks management that every business professional needs to know. Social Insurance



LOCATION: To be communicated



Life Insurance

DATES: Sept 17, 2021 and Nov 12, 2021



COST: UGX 200,000 per participant









Leadership Skills: Getting Results From Diversity

Is it right for me?

What is Leadership? A leader articulates and embodies a vision and goals and enables others to share and achieve them. Leadership is a state of mind.... leadership is about vision, spirit, and character; getting diverse individuals to work together as a team

What will I learn?	What key points will the training cover?
By the end of the course, you will be able to:	Communication
Formulate and implement effective leadership strategies.	 Teamwork
Develop the capabilities needed to increase your team's	Decision-Making
work productivity.	 Problem-Solving
Decrease employee turnover and increase engagement, secreting a strong and united team.	• Empowerment
creating a strong and united team.	 Empathy
 Identify and improve your leadership style. 	. ,
 Develop your communication skills, mastering the art of negotiation, influence and conflict management. 	
 Become more confident as a leader and find new ways of influencing the teams you lead. 	
 Learn how to effectively connect to people, developing the ability to give constructive feedback, and critically seek the feedback of your team. 	



LOCATION: To be communicated



DATES: October 8, 2021



COST: UGX 200,000 per participant









Application Information

Joining instructions	Request for participation/application is done at least 10 days before the course scheduled date.			
Training methods	Most courses start at 9.00am and finish at 01.00pm. Courses are generally a mixture of participative sessions and discussion.			
Documentation	All participants are provided with comprehensive electronic course materials, a certificate of attendance and a satisfaction survey.			
Specific training needs	NCIC aims to ensure that its programs are accessible to all. If you have any specific training needs for your organization, please advise us so that we can arrange a tailored program for your organization.			
Payment	Payments should be made in Uganda shillings by bank transfer, cheques or cash deposits to the account, details of which will be provided			
	Payment must be made prior to attendance of the Course. If payment is not made prior to the participants attending the course, NCIC reserves the right to refuse admission until payment has been made in full.			
VAT	Fees quoted are exclusive of VAT.			
Programme	Although details are correct at time of going to print, NCIC reserves the right to make unavoidable changes in the programme. NCIC also reserves the right to cancel a course at any time and offer participants an alternative date, a credit towards another course or a refund of fees, without any liability for resulting or indirect loss.			
Confirmation	Confirmation including start times are sent out by email to confirmed participants at least 3 (three) days before the training.			
Cancellation	All cancellations must be received in writing. Where a participant wishes to transfer to a different course and/or date, there is no charge if the transfer is made at least five (5) working days prior to the course start date. No transfers can be made less than five (5) working days prior to the course date.			

Number of days before course date that the cancellation is made	More than 10	More than 5	4 working	Non-
	working days	working days	days or less	attendance
Charge to Participant	Full refund	70% refund	No refund	No refund







For Enquiries and Information, Please Contact the CPD Program Coordination Team

URA Learning Centre, Nakawa Headquarters

about our CPD Program

jwagaba@ura.go.ug

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